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January 4, 2002

Renata Hesse  
Trial Attorney  
Antitrust Division  
Department of Justice  
601 D Street NW, Suite 1200  
Washington, DC 20530

Re: U.S. vs. Microsoft

Dear Renata:

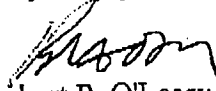
In light of recent developments I thought it beneficial to write you in regard to the referenced matter.

I believe settlement of this case is in everyone's best interest. The settlement being reviewed by Judge Kollar Kotelly while entirely satisfying to none, includes something for everyone. Given that the economy is now running at a much slower pace the last thing we need is more litigation and regulation of the high-tech industry.

I believe that the break-up of America's most successful company is not in the best interest of consumers, the economy or the future of technology development. Microsoft's innovation has led to tremendous benefits for the public, such as better products and lower prices. Antitrust law is supposed to be about consumer harm, in my opinion the government has failed to show any harm at all.

Thank you for your time and interest.

Very truly yours,

  
Robert P. O'Leary